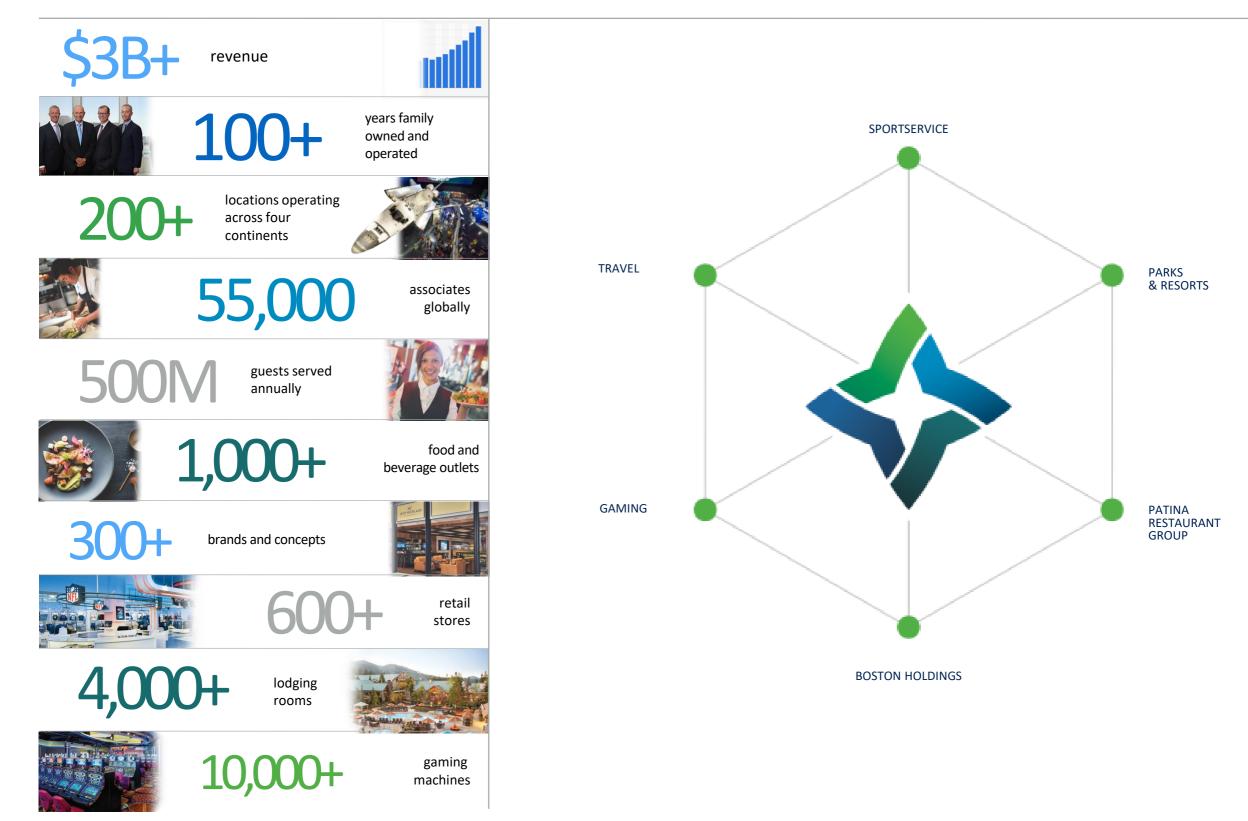


Six Subsidiaries. One Mission.



One of the largest privately-held hospitality and foodservice companies in the world, Delaware North has global operations at highprofile places such as sports and entertainment venues, national and state parks, visitor attractions, destination resorts and restaurants, airports and travel hubs, and regional casinos.



Unparalleled Experience



Sportservice

Travel



Serving sports fans since 1915, Delaware North provides expertise in concessions, premium dining, event catering and retail in some of the most recognized venues in the U.S., U.K., Australia & Asia.

Global Footprint

50+ venues around the world, including:

- Six NFL stadiums
- 11 MLB ballparks
- Six NHL arenas
- Two NBA arenas
- Five EPL stadiums (UK)

Iconic Venues

- MetLife Stadium
- Lambeau Field \geq
- **Busch Stadium** \geq
- \geq Wembley Stadium
- Melbourne & Olympic Parks Singapore Sports Hub

Long-term Partnerships

- Detroit Tigers (1930)
- Cincinnati Reds (1936) \geq
- Chicago White Sox (1945)
- St. Louis Cardinals (1953)



One of the world's top airport

companies, Delaware North

30 airports and travel hubs

19 airports in North America

200+ brands and concepts

Well-traveled Airports

Sydney Airport

Hartsfield-Jackson Atlanta

International Airport

Long-term Partnerships

Denver Airport (1950)

Buffalo Airport (1952)

Heathrow

New Orleans Airport (1983)

Oklahoma City Airport (1942)

London Heathrow Airport

Seven airports in Australia-New

300+ food, beverage and retail

Los Angeles International Airport

> Four airports in the United

currently operates in more than

food service and retail

around the world.

Global Footprint

Kingdom

Zealand

outlets

≻

 \geq

 \geq

≻

≻

 \geq

 \geq

Parks & Resorts



Delaware North provides a wide range of services, including lodging, food and beverage, retail, and recreation, at many high-profile national and state parks and attractions, and oneof-a-kind resorts.

Global Footprint

- 20+ hotel and lodging destinations
- 10 national and state parks across the U.S.
- Three destination resorts in Australia, including Lizard Island Resort on the Great Barrier Reef

- - Niagara Falls State Park
 - Kennedy Space Center Visitor Complex

NASA Partnership

KALALOCH LODGE

- Operates all aspects of Kennedy Space Center Visitor Complex
- Develops unique attractions such as the \$100 million Space Shuttle Atlantis







Gaming



Delaware North specializes in regional gaming and racing venues with slots and video gaming machines, table games, full-service restaurants and hotels.

Gaming Footprint

> 11 gaming venues across the U.S., including eight wholly owned-and-operated venues

Destination Properties

- Southland Park Gaming & Racing, boasting a gaming floor that received a \$30 million expansion and a restaurant in partnership with rock-and-roll legend Sammy Hagar
- Miami Valley Gaming, owned and operated in partnership with Churchill Downs Inc.

Recent Acquisitions

- GEM, the third-largest video gaming terminal route operator in Illinois (1,800 machines at 438 locations)
- Ruby Seven Studios, a leading developer of social casino gaming applications



Patina Restaurant Group



Patina Restaurant Group is a leader in the premium segment of the restaurant and catering industry, managing catering and foodservice operations at landmark locations and in highprofile cultural venues.

Bi-coastal Footprint:

More than 50 restaurant and café locations in the U.S.:

- > 27 on the East Coast, primarily in New York City
- > 33 locations of the West Coast, primarily in LA
- Disney partnership: 9+ restaurants in Disney World (FL) & Downtown Disney (CA)

Iconic Locations

- Rockefeller Center
- The Metropolitan Opera
- Lincoln Center
- Epcot World Showcase
- Empire State Building

Catering to the Stars

- Official caterer of the Emmy Awards Governors Ball for more than 20 years
- Catered the Grammy Awards for the first time in 2016





Boston Holdings



Delaware North is the owner and operator of TD Garden in Boston, which is one of the world's leading venues for sports and entertainment events.

Beyond the Garden

- Developing a 1.5-millionsquare-foot, mixed-use project adjacent to the Garden, called The Hub on Causeway
- Seasonal programming at ≻ Boston City Hall Plaza

World-Class Venue

- TD Garden hosts more than \geq 3.5 million visitors annually
- More than 200 events each \geq year, including sporting events, concerts, and ice shows

Iconic Tenants

Home to the NHL's Boston Bruins, owned by Delaware North Chairman Jeremy Jacobs since 1975, and the NBA's **Boston Celtics**



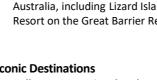












- **Iconic Destinations**
 - Yellowstone National Park
 - Grand Canvon National Park
 - Sequoia National Park

Global View. Local Focus.



